C CONCORDE RESEARCH

CEE Equity Research | Hungary | Real Estate 06 August 2020

Duna House

Recommendation: BUY

Target price (12M): HUF 410

The ambitious plan

Duna House posted its first 5 year plan. The report lays out ambitious plan to increase EBITDA and profit by a striking 230% (from HUF 1.3bn to HUF 4.2bn) and 200% (HUF 1.1bn to HUF 3.1 bn) respectively in the next 5 years. All of this could be achieved by organic growth in Poland (higher commission / office, higher loan penetration, higher market share) and M&A activity (+HUF 1bn EBITDA).

Additionally, management reiterated its aspiration reach EUR 100 million market capitalization from current EUR 30 million at the same time to increase the free float from current 20% up to 50%. All of this should help to catch international investor's attention towards DH's equity story and thus inflate liquidity.

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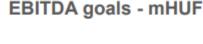
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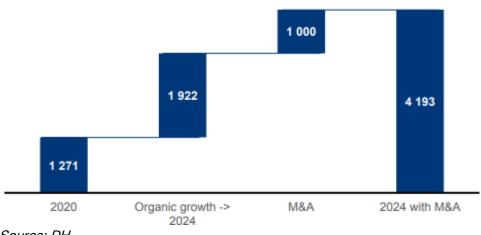
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DH'S EBITDA GOALS





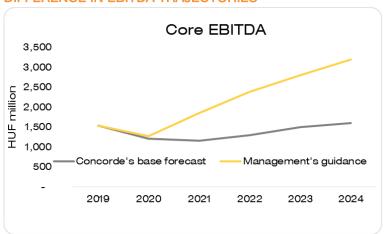
Source: DH



Compared to our forecast management's EBITDA trajectory for the upcoming years is markedly higher. Even surpasses our optimistic case's EBITDA'23 by 20%. This huge difference could stem from three sources:

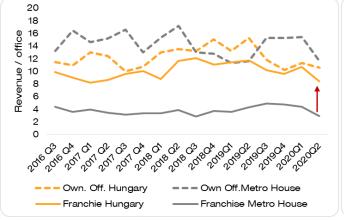
- higher loan growth in Poland (we expect 6% CAGR in the next 4 years vs avg. 10% in the last two years);
- higher market share = faster growth in number of offices we forecasted 1% and 5% annual growth in office number in our base and best case respectively
- improving profitability per office in Poland we hold that constant as we have little visibility over the process

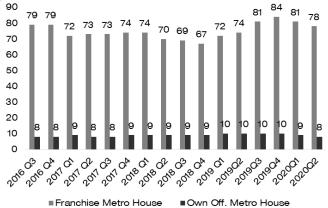
DIFFERENCE IN EBITDA TRAJECTORIES



Source: DH

REVENUE / OFFICE IN POLAND AND HUNGARY FOR FRANCHISE AND OWN OFFICE





Source: DH

Opinion: All in all, we appreciate the long term outlook of the management. In our view, the plan is achievable and mainly depends on the profitability improvements of the Poland operation (Hungarian franchise revenue / office ratio is ca. 170% higher than in Poland) and management ability to convince investor to join the franchise model. Since there is relatively little difference in the revenue/office ratio in the own office segment between the two countries, it implies that the difference in the



franchise model could also be mitigated. However, we would like to see the results first before incorporated the efficiency gains into our earnings model.

As for the M&A activity, DH has relatively large war chest after the announced bond issuance (HUF 6-7 billion depending on the pace of sale of flats in the development segment). Assuming 7-8 EV/EBITDA price for the next target company, the HUF 1 billion EBITDA is also feasible, in our view.

In nutshell, management outlook exceeds our base case scenario significantly and somewhat our best case as well (with a theoretical target price of HUF 650 per share), which should be adjusted as soon as we see the results in the quarterly KPI's.

Also please note our TP changed only because of the share split DH carried out.

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Accumulate	Total return is expected to be in the range of 10-20%
Neutral	Total return is expected to be in the range of 10%-(-10%)
Reduce	Total return is expected to be in the range of -10-(-20%)
Sell	Total return is expected to be lower than -20%
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